CITY OF ANAHEIM

HOMELESS POLICY WORKING GROUP

MINUTES
October 20, 2017

Agenda Posting: A complete copy of the Homeless Policy Working Group Agenda was posted on Tuesday, October 17, 2017 at 8:30 a.m. at Anaheim City Hall and at the Anaheim West Tower.

I. CALL TO ORDER
The meeting was called to order at 8:30 a.m. on Friday, October 20, 2017 at the Gordon Hoyt Conference Room, Anaheim West Tower, 201 S. Anaheim Blvd., Anaheim, California.

The following Policy Member were present:
1. Mike Robbins, People’s Taskforce
2. Eve Garrow, ACLU
3. Linda Lehnkering, Poverty Taskforce
4. Captain Eric Carter, City of Anaheim
5. Matt Bates, CityNet
6. Council Member Jose Moreno, City of Anaheim
7. Council Member Denise Barnes, City of Anaheim
8. Natalie Wieckert, County of Orange
9. Jesse Ben-Ron, State Assembly
10. Norma Campos Kurtz, State Assembly
11. Sebastian Calderon, State Senate
12. Esther Wallace, West Anaheim Development Council
13. Kevin Sorkin, Central Anaheim Resident

The following Policy Member were absent:
1. Mayor Pro Tem James Vanderbilt, City of Anaheim
2. Jay Burress, Visit Anaheim

The following staff members were present:
Jackie Rodarte, Senior Council Aide to Council Member Moreno
Sal Figueroa, Council Aide to Council Member Moreno

II. PUBLIC COMMENT
Matthew Skaggs stated he is a community development support advocate volunteer, and a team member of Alfresco Gardens. The California Department of Education website shows there is a huge amount of homeless students living in Orange County. He is a huge supporter of the Housing First Program, but perhaps the County will join them to secure a housing plan that has proven to work. Until transitional and permanent housing is built, he proposes Alfresco Gardens for people to have access to bathrooms and
showers, social services and health care and more importantly, a way to start your lives over again while they wait patiently for housing to be built.

Mark R. Daniels stated the best thing to do right now to help the people that are on the riverbed or out on the streets is Alfresco Gardens or any kind of a plan similar in nature. To not approve such a plan is beyond comprehension. They absolutely need permanent housing, but at the same time, they have to act now. They can have it done, and it will be done with private funding, but they need the government’s help in initiating the plan. He asked the Working Group to please consider Alfresco Gardens proposed by Nancy West.

Wes Jones stated the Working Group has heard the evidence. He trusts that they will all follow their conscience and do the right thing and thanked them for their hard work.

Tim Houchen stated he is very grateful to the City of Anaheim for establishing this group for the purpose of discussing homelessness in Anaheim. He also thanked the members that participated and the organizations that attended these meetings and gave their input on the issue. The homeless issues that they see today affect everyone. He thanked the members of the group and asked that the discussion not end there.

Tamara Jimenez stated she is very grateful for the working group. She is in support of Alfresco Gardens. She hopes that they get some restrooms and wash stations at the riverbed and wherever else they are needed. Further, she would like the “No Parking Signs” to be removed from Rampart because they affect the service providers and the service providers are providing basic needs.

Lou Noble thanked the Working Group. The City needs to implement Housing First or more shelters in every city; it is time to do something. He is for Alfresco Gardens, it is the easiest and fastest way to create something now. He has spoken with many homeless that like this concept and prefer it to shelters because they have more privacy. Lou also spoke about the need of rent control to prevent people from becoming homeless.

Arturo Ferreras is a Catholic Pastor. He believes that everyone is housed in temporary shelters, no matter how big or luxurious our housing is we will just stay there temporarily until we go to our final destination. He further believes that putting our brothers and sisters who are on the streets in housing first will be given the opportunity to get additional services and they will be able to avoid the death toll. We need to demonstrate the unity that we have as civilized people and share that we are no better than they are, just trying to do our responsibility. The gifts given to us are ours so that we can be able to reach out and help the people in need who depend on us. He believes in Housing First to get them out of the dangers on the street.

Pat Davis lives in Anaheim. She urges the Working Group to use SB2 as a way to create a Housing First Model or the Alfresco Gardens Model, anything that gets people in collective areas where they are safe and have sanitary conditions. She thinks Anaheim can lead the way and look for solutions.
Chair Moreno asked if there was any one else from the public who would like to speak. There being none, Chair Moreno moved to the next item on the agenda.

III. APPROVAL OF MINUTES
Chair Moreno asked the Working Group to review the minutes.

Chair Moreno asked for a Motion to approve the minutes from the September 22, 2017 Homeless Policy Working Group meeting.

MOTION: Matt Bates offered a Motion to approve the minutes from the September 22 meeting and Council Member Denise Barnes seconded the Motion. Chair Moreno asked for questions or comments. There being no questions or comments, the minutes were approved (Vote: 12-0; Absent: Vanderbilt and Burress, Abstained: Ben-Ron).

Chair Moreno asked for a Motion to approve the minutes from the September 28, 2017 Homeless Policy Working Group meeting.

MOTION: Council Member Denise Barnes offered a Motion to approve the minutes from the September 28 meeting and Matt Bates seconded the Motion. Chair Moreno asked for questions or comments. There being no questions or comments, the minutes were approved (Vote: 8-0; Absent: Vanderbilt and Burress, Abstained: Kurtz, Wieckert, Ben-Ron, Carter and Sorkin).

Chair Moreno asked for a Motion to approve the minutes from the October 6, 2017 Homeless Policy Working Group meeting.

Chair Moreno asked for questions or comments.

Natalie Wieckert advised she was absent at the October 6 meeting, but was marked present on the minutes.

MOTION: Council Member Denise Barnes offered a Motion to approve the minutes from the October 6 meeting and Jesse Ben-Ron seconded the Motion. The minutes were approved reflecting Natalie Wieckert’s absence that day (Vote: 12-0; Absent: Vanderbilt and Burress, Abstained: Wieckert).

Chair Moreno moved to the next agenda item.

IV. FINALIZE POLICY FRAMEWORK RECOMMENDATIONS
Chair Moreno noted that Assistant City Manager Kristine Ridge put together a summary of points that have been brought forth during the last several meetings and that there are some points that he would like to add. In addition, Jackie Rodarte distributed fact sheets of the Housing First Model.

The Homeless Policy Working Group Policy Summary Discussions and Ideas put together by Kristine and set forth for discussion are as follows:
Policy Cornerstones:
1. Policy guidelines need to be sustainable.
2. Policy should recognize the Citywide Impact and given the highest priority.
3. Recommendations to embrace the Housing First Model as a foundation of the policy but recognize the interim need for some form of emergency shelter.
4. Clearly define terms and categories used within the body of the final policy document.
5. Recognition that homeless is a regional issue and collaboration with other agencies, providers and private sector businesses is essential.

Short-term Framework:
6. Ensure framework provides consideration for the basic sanitation needs for public health and homeless individuals’ dignity.
7. Conduct review of Anaheim Police Department’s enforcement practices relevant to anti-camping and storage codes.
8. Support temporary emergency shelter of various types to protect those currently unsheltered.

Long-term Framework:
9. Incorporate policy criteria to ensure existing municipal codes, as amended, or implemented in the future are not punitive or unduly burden those individuals that are homeless but address the impacts on neighborhoods.
10. Ensure annually that the fiscal year budget provide adequate funding to continue, change or enhance homeless services provided while remaining nimble to meet the current circumstances (e.g. Mobil Services for Health Crisis, Re-integration programs).
11. Support planning and zoning changes to prioritize the development of affordable housing ensuring equitable distribution of affordable units and any other types of transitional shelters throughout the City.

Council Member Barnes brought up the subject of emergency shelter and questioned what is that going to look like and how soon can they get it done. Matt Bates responded the County operates the Courtyard in Santa Ana and Bridges at Kraemer and those are both emergency shelter beds. The armories opening in the fall, one in Fullerton and one in Santa Ana will bring an additional 300-400 beds. That always helps because adding more beds even without the extended services gives more options for homeless neighbors. From the service provision standpoint, while it’s better to have the armories online, there needs to be more emergency shelter beds in number and in a variety with respect to needs.
Council Member Barnes asked if Alfresco Gardens is an option when they think of weather elements. If not, should they buy a hotel, motel, or dorms from an old campus, something that could be habitable?

Matt Bates responded all of the examples that she mentioned would be considered emergency shelter by HUD or service provision models that would provide emergency shelter beds. Many service providers are trying to shy away from transitional housing. If someone enters what HUD would consider transitional shelter that would interrupt their period of homelessness, which then ends their status of chronic homelessness, and the status of chronic homelessness qualifies them for certain types of housing, such as permanent supportive housing. Therefore, that is the only caution that he would put on the City in terms of investments. He thinks that based on the current HUD guidelines, the best investments are emergency shelter beds.

Mike Robbins noted that the armory is only open at night and until 6 a.m. in the morning. He believes armories are not a very good solution for homeless, it is unstable and they do not admit people during the day. He reaffirmed it is not a solution for addressing homelessness.

Esther Wallace asked what the expected length of stay is at the shelters and once they are released, are they placed in sustainable housing.

Matt Bates responded: It depends on the shelter. For the armories, there is no length of stay, you can come and go as long as they are open through the season. They are only open at night and the armory’s transportation system will take them back to Anaheim. The drop off point is La Palma Park. The armories take walkups, but that is different from Bridges at Kraemer. At Bridges at Kraemer, there is a length of stay expectation of 180 days. The expectation is that the homeless neighbor would be working on a case management plan directed towards housing and there are provisions that can be made if the client is working on case management. At the Courtyard in Santa Ana, there is no limit on the length of stay and you do not have to exit during the day.

Chair Moreno asked the group if they want to adopt or recommend the adoption that urges the Council to adopt a concept like Alfresco Gardens as an immediate form of helping to alleviate the current condition of homelessness. Mike Robbins agreed and added rather than depending on armories.

Chair Moreno asked where do folks go when the armory transportation drops them off at 6 a.m. Matt responded they go back in the community until that evening when they are picked up again. Chair Moreno asked if anyone knew if there is a coordinated plan through Operation Home Safe for armories when the folks are dropped off at 6 a.m.

Eve Garrow does not know if there is a plan, but if there is, the homeless people who she knows are not aware of it. It is a struggle for people that have nowhere to go after they are dropped off. In Santa Ana, there is a drop-in center that many people she knows use, it is MHA.
Eve Garrow shared she has extremely serious reservations about Alfresco Gardens or Tent City type of a model. One of them being that if a municipality were to endorse, support or help fund such a model, it is not clear to her that such a model meets the needs of many of the most vulnerable and disabled people. She worries about things like living in a tent without temperature control when it can get to be 110° in the summer or when they have heavy rains in the winter. She understands the notion that people are living in tents already, but people are living and dying in tents. Making tent living more tolerable would be a strategy that would open the City to liability issues and issues with ADA compliance. This type of stay would also not help integrate people back into society. Housing First Model is a better deal for people, it meets the needs of people with disabilities and for chronically folks who do not do well in shelter living and other congregate living situations. She also supports motel vouchers; it is a more solid idea all the way around.

Mike Robbins also supports motel vouchers and to try to push forward a modular concept.

Chair Moreno stated one of the recommendations that he would like to add to that is that the City begin to look at its own revenue streams and its own budgeting and how the City would be able to sustain something instead of depending on others to fund it. With that said as they look through the recommendations, he asked the working group members to suggest where might they look at some funding stream. He asked if others had reactions or thoughts.

Eve Garrow stated she also strongly supports Mike Robbins proposal, proposing to the City Council the Housing First Model and the Council consult with Mr. Robbins about the Indiana Dormitories.

Chair Moreno clarified as part of one of the policy recommendations is to support the building of dormitory-style permanent supportive housing as the Yergens-Rogers Hall, Indiana Model. In other words, that the City incentivize the use of city-owned land by leasing at a very affordable rate to any developer who would like to build dormitory-style housing that is permanent within the Housing First Model. In addition that the housing have wrap-around supportive services.

Chair Moreno asked if there were any objections to that.

Esther Wallace asked what about taking an existing building that has been abandoned and use it.

Mike Robbins warned that to redo a building is several times more expensive than if you were to build something.

Chair Moreno asked if the ideas are mutually exclusive. There is identifying land where the City provides a cut-rate lease for permanent housing under the Housing First Model.
with no preconditions with secured wrap-around services. The other one is to examine city-owned buildings or properties that can be rehabbed and turned into rapid rehousing if not permanent housing. Are those mutually exclusive.

Mr. Robbins reminded the group that the cost is more expensive for rehab.

Matt Bates suggested no, they are not mutually exclusive. His take on the discussion, the 3rd and 8th bullets both have language that it is supportive of emergency shelter of various types or some form of emergency shelter. This body has been exposed to several different models of what that could look like. His suggestion is that he is comfortable with the language the way that it is written. It is appropriate for them to recommend it to the Council in this way. When it comes down to what is the City going to do, he would suggest that the City adopt the framework that the County undertook when locating Kraemer. They issued an RFP for service providers and the decision making body can look at the different proposals that fit what they are looking to do. It feels that level of discussion for this body is beyond their scope because the relative merits of an open-camping facility versus a dorm-style unit. That is an involved process that includes a lot of deliberation and a lot of research. His suggestion that they make the recommendations to the Council as written and giving them the flexibility to open process to RFP and allow people to come up with proposals given the resources that they can provide, etc. and then the decision making body can make a decision in a more deliberative manner.

Chair Moreno asked the group if they want to provide a couple of examples that they encourage the Council in considering the bullet points that there were two particular models that were of interest to the group that the Council should explore. Within the framework of Housing First, pursuing permanent housing for folks through the incentivizing of land for folks to build a model such as the Yergens-Rogers Hall, Indiana Model, dormitory-style permanent supportive housing or to look at properties the city may own or can incentivize to be purchased and zoned to provide the shelter.

He asked again if there were any objections by the working group, as (1) these bullets as recommendations as Matt pointed out that are embedded in there and (2) using those two as examples or encouraging the Council to consider those two as methods or models to pursue. There being no response, he asked again, if there were any objections from anyone on the panel and advised if, there is none, then that will be a recommendation that they would solidify that day.

Matt Bates stated he would include a third option on modular tiny homes in a campus-type setting. They have been exposed to those and he would put those in the mix and then per Eve’s comments to include a statement that they have not been fully vetted, somehow say that they come with reservations.

Esther Wallace expressed she has a problem with making that recommendation, we are telling Anaheim they have to build more and she feels the County needs to be build more and some of the other cities need to find more housing. She is concerned that Anaheim has to be the one to keep providing the shelters and taking most of the responsibility.
Chair Moreno clarified that what is being suggested if the County is willing to fund it, they are willing to put it in Anaheim and asked for thoughts on Esther’s comments. Esther then asked where they are going to put them in Anaheim. West Anaheim is already highly dense.

Linda Lehnkering stated Anaheim’s Housing Element has a chart that shows the amount of units that we need in each category and Anaheim is still far short of extremely low-income and low-income units needed.

Chair Moreno agreed that was a great point. The Housing Element that was forwarded to the Working Group shows that the City has already committed to the state to building out units per category of income levels, so they have already committed to that. It is really about saying to Council to fulfill the need in Anaheim.

Eve Garrow agrees with Esther’s comment for the County to take a leadership role in partnership with the City of Anaheim. The County needs to step up and play a larger role in funding housing to end homelessness, not just a few emergency shelters. Her recommendation for this group is that they use pointed language in the recommendation to the City Council to say, reach out specifically whether it is through a resolution or another formal way to the County to say fund your Housing First Model and here is what the City of Anaheim will do. The City of Anaheim will provide some SB2 Zoning. What she has heard throughout the weeks is that the County may be willing to do so and they should hold them accountable to those statements. The group needs to be forward-looking as well. There are three board of supervisor’s positions at play in 2018 so the composition of the board will be changing. They need to hear from the largest cities that are experiencing the largest impact from the homelessness crisis. This is not just a City of Anaheim issue; it is a regional issue.

Council Member Barnes brought up rent stabilization for discussion. She heard through some of the expert comments that many groups are advocating for rent stabilization, but they did not know of anywhere in Orange County that has any form or rent control in place.

Chair Moreno spoke of rent increases throughout the city, adding that it is not the property owners being greedy; they are actually bringing the rents up to the market. He asked for thoughts from the group on a policy recommendation on rent stabilization in the City of Anaheim.

Eve Garrow supports rent stabilization and thinks the group should include it in the recommendation.

Chair Moreno asked the group if anyone had any objections recommending a rent-stabilization policy in the City. He asked the group members to speak up. As they understand it, the question of affordability of housing contributes to the condition of homelessness. They heard testimony from a resident who is living in the riverbed who
has two jobs and had to choose between a studio and car. It also affects folks who have fixed incomes because of disability or retirement. He asked again if there are any objections to making a recommendation to City Council.

Council Member Barnes suggested they need to evaluate the model of rent stabilization. She clarified she is not going to say rent control. She thinks this is something that has to be stabilized until they get over the hump, which is more housing, and more wrap-around services that will help move faster than the rent.

Chair Moreno asked Esther Wallace if she thought rent stabilization efforts would be helpful for folks on the west side. Esther responded she did not know. They have many seniors on the west side who live on fixed incomes and rent raises would be hard on them.

Chair Moreno asked Kevin Sorkin for his thoughts. Kevin responded he is not a fan of rent stabilization. His opinion is to let the market do what they are going to do and in time, equilibrium will be found. However, he agrees it would help people to have cheaper rent to not become homeless.

Chair Moreno stated the proposal is to have the Council examine and evaluate rent stabilization efforts and or policies in Anaheim; he asked if there are any objections to it then. He agreed this may not be the ideal, but the description of why it is interested to Council Member Barnes is that you have to slow the train down while they are trying to figure out the current context of homelessness.

He asked others, on other bullet points or things that they would like to add.

Matt Bates observed that homelessness is an issue that the City Council is embracing as a priority. His opinion is that there needs to be a sustained funding stream to continue and promote the work. He supports the City of Anaheim grabbing its fair share of federal, state and county resources and exploring all potential revenue streams. He recommends that the City should also consider revenue or funding streams that can be established within the City. He would even recommend analysis of tax policy within the City. There are other municipalities including the County of Los Angeles that have established different forms of taxation that the voters have agreed to with the revenues funding homeless services and programs. Even if it is just an exploration that would be his recommendation.

Chair Moreno asked the group if there were any objections to the ideas put forth by Matt Bates, one that the City develop or allocate sustained funding streams to fund the Housing First Model for the City.

No one objected.
Chair Moreno made an amendment to put a recommendation that the City urge our State legislators to amend legislation that would allow cities to directly access resources to address homelessness.

Norma Campos Kurtz, State Assembly, stated the current legislation that was just signed by the Governor, SB2 has money going directly to cities. It will be an application process. There is money being directed or attempts made already to direct money directly to cities.

Chair Moreno asked if the following was amenable to the group: any legislation that the state provides for resources to address homelessness should go to the County, but to allow cities to access those resources if the cities feel the County is not using those funds the way that allows them to address the condition. It is not to disrespect the County, it is to say there should be different avenues that should be available for cities, so that cities are not held hostage to the politics of the county. To provide more access from local side to state revenue. He asked if there were any objections to that.

No one objected, so Chair Moreno moved forward.

Chair Moreno continued with the Matt’s point regarding an exploration of taxes and fees as potential revenue streams for the City to address the Housing First Model. That is Matt’s recommendations for consideration and asked for thoughts questions, objections or support for those recommendations.

Mike Robbins pointed out that SB2 is going to bring in $4,000,000,000 (four billion dollars), maybe $100,000,000 (one hundred million) of that will be for Orange County. He supports the Matt’s recommendations.

Jesse Ben-Ron, State Assembly, advised there is going to be a bond coming up in 2018 to offer more funding as well. He would ask for the City to consider that because that would be distributed across all California residents. Therefore, there potentially is another source of revenue.

Chair Moreno asked for other thoughts on Matt’s recommendations. There being no thoughts or objections, he confirmed there is no objection to asking the Council through a recommendation to explore all avenues of potential development of streams including taxes and fees. There being no objections, he asked if there were any other recommendations.

Mike Robbins asked that with respect to Bullet Point 6, he would like to ensure the framework provides consideration for the basic sanitation needs for public health and homeless individuals’ dignity. To make it very clear that the City cannot go backwards at any time to attempt to block services that are already available to homeless people. They need food, they need services, they need bathrooms and they need that immediately.
Chair Moreno suggested rewording bullet point number 6 to recommend that they encourage the Council to support efforts for basic sanitation needs for public health and the dignity of individuals in the condition of homelessness. Mike Robbins agreed to that.

Norma Campos Kurtz asked if there was going to be a final vote on all the suggestions and recommendations.

Chair Moreno responded they are going to review all the recommendations before they adjourn that day. Today is when they need to object to any of the bullet points so that they can debate and discuss them. The next step is putting them together with staff. They would then follow up with a next to final draft to the working group for their review and if there are no objections, as worded per their vote that day, then they would finalize it and send it to Council for consideration. If there are objections and they can determine by how many folks, then he will ask the group to reconvene to finalize.

Norma asked if there would not be a final vote from the group.

Chair Moreno responded yes that was the goal that day and explained he is going to repeat the bullet points and the recommendations brought forth that day and the final vote would be that day. The draft would go out to the working group and again, if there were no objections to the substance of the recommendation then they would not need to reconvene, unless of course the group wants to reconvene so that they can come to a consensus and take a final vote.

He further explained today’s vote would be a preliminary final vote per a final review of the recommendations as developed that day.

Natalie Wieckert stated she is concerned that she has not seen an actual document in front of her and she has not been able to consult Supervisor Shawn Nelson about it. She is there as a representative on his behalf. She does not feel comfortable at all taking any kind of vote until she consults with him.

Chair Moreno asked if that was the case for the other representatives as well and the representatives responded yes.

Chair Moreno stated he would stop the discussion there because there is no point to continue. He noted the representatives were asked to be ready for the meeting. They have been talking about this for three months. He apologized if he sounded frustrated. He asked to calendar a final meeting to review the final proposed recommendations for the working group. The proposed recommendations will also go out to the panelists so that they have an opportunity to review and get feedback from the elected officials they represent.

The Working Group agreed to meet on Friday, November 3 at 8:30 a.m.
Chair Moreno then asked the representatives if there are any policy recommendations that had been discussed that day that they feel is of extreme concern because so far they have been in consensus on every point that has been made. He clarified that by consensus it means they did not object.

Natalie Wieckert responded the tax or fee on residents.

Chair Moreno stated that is an exploration.

Jesse Ben-Ron stated further details on the policy recommendations would be helpful for his representative to consider one way or another.

Chair Moreno then went over the proposed policy recommendations that were discussed at the meeting.

The following policy as proposed by Council Member Barnes: To recommend to the City Council to evaluate and explore rent stabilization efforts/policies in the City of Anaheim as a means of assuring that folks are able to sustain permanent housing.

Another policy proposed by Mike Robbins: To propose that the City Council look at the land use that the City or Housing Authority owns and to incentivize via a very low lease for a developer who may want to build a dormitory-style housing as a permanent housing with wrap-around services per the Yergens-Rogers Hall Indiana Model.

Matt Bates suggested another policy: That the City develop a sustained funding stream to fund a Housing First Model. One way would be to explore taxes and fees as potential revenue streams and the other would be for Council to do a line item as part of the general fund.

Finally, Mike Robbins asked to edit the short-term framework to say that the City encourage efforts that provides for basic sanitation needs for public health and for the dignity of individuals in the condition of homelessness.

Chair Moreno stated those were the things that were added verbally at the meeting to the bullet points prepared by Kristine Ridge and asked for any questions. There being none, he stated he would put the language in a draft format and staff would get them to the working group as soon as possible before November 3. He also asked the representative to consult with the folks that they represent.

Chair Moreno asked for a straw poll of the concept of Alfresco Gardens. As a response to how many members of the panel are not comfortable or opposed to the concept of Alfresco Gardens, a camp open living environment, 2 members responded they were opposed.

Lastly, one of the commentator asked if they could have a group from the City that focuses on this effort short of a commission, for him it was about a working group. It is
one of the bullet points to review the Police Department’s enforcement practices relative to anti-camping and storage. What they have heard more consistently and more recently is really around the confiscation of property. That is something they will need to visit at the next meeting. The current bullet point says to review that, so he asked the working group members to think about the language.

Chair Moreno thanked the working group members for their time and their efforts. On November 3, they will have a final vote on recommendations.

V. WORKING GROUP MEMBER COMMUNICATIONS
Chair Moreno asked if there was anything that the Working Group wanted to communicate.

Chair Moreno communicated as a reminder that he agendized an item on the October 17 City Council agenda asking Council to consider the adoption of a policy to seek funding for Operation Home Safe. The proposed resolution would direct City staff to take steps to facilitate funding for the program. Those steps would include for staff to seek funding from ATID to cover the current operating deficit at ARTIC, allowing general fund dollars to be allocated to Operation Home Safe. Another would be for staff to request renegotiation of material TOT economic assistance agreements to allow for more future tax dollars to be directed at combating homelessness. Finally, the third step would be to create a fund under the Anaheim Community Foundation umbrella for private donors to contribute directly to the goals of Operation Home Safe.

VI. ADJOURNMENT
There being no further business, the meeting adjourned at 10:30 a.m. to Friday, November 3 at 8:30 a.m.